## Pacific Radiance Limited

1<sup>st</sup> Informal Noteholders Meeting

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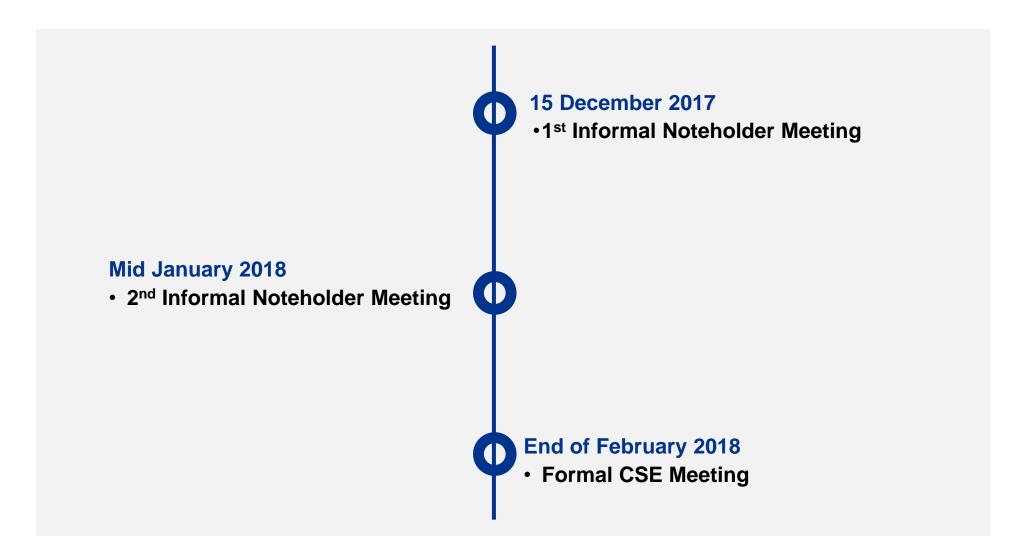
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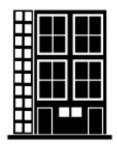
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### Indicative Timeline



## **Group Overview**



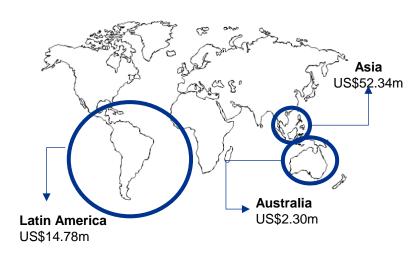




**Established in 2012** 

**Listed on SGX exchange in 2013** 

Group owns 72 vessels with an average age of 6 years





Offshore Support Services Business (89%)



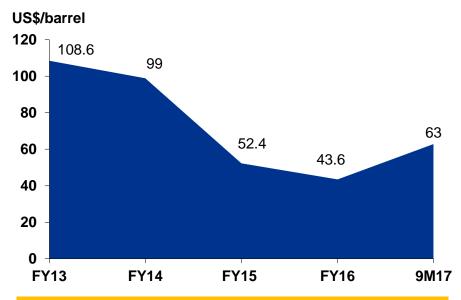
**Shipyard Business (11%)** 

**Geographical revenue FY16** 

**Business segments** 

## Declining Crude Oil and Share Price

#### Crude Oil price trend from FY13 to 9M17



Crude oil price decreased by 42% from FY13 to 9M17

#### **PACRA Share price trend**



- PACRA financial performance deteriorated in line with the crude oil price trend.
- Market capitalisation has declined from S\$631m to S\$85m from November 2013 to 2017.

Sources: Oilprice.org and Bloomberg.com

## PACRA's Financial Performance

#### US\$'m





## Revenue decreased by 72% and EBITDA declined by 98% from FY14 to 9M17

- Declined market activities lead to falling utilization and charter rates.
- Revenue is unable to cover expenses resulting in depletion of cash balances.
- Cost cutting measures are in place since FY15.

## Debt restructuring to a sustainable level is necessary

Prolonged downturn compared to previous cycles, utilization and charter rates remains depressed, current debt level is unsustainable.

## Cost Savings Efforts

Group's continuing cost rationalisation exercise since FY15 has resulted in a cost saving through the efforts below

Reduction in operating related expenses

**Reduction in corporate expenses** 

- Right sizing of fleet
  - 36 vessels in layup status to reduce maintenance cost
- 2
- Crew headcount reduction by 35%
- 3
- Wage reduction for senior management
- Suspended bonus payout
- 4
  - Headcount reduction at corporate/ management level

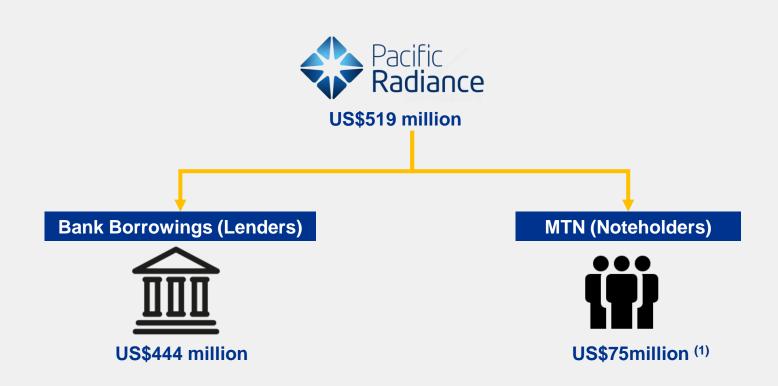








# Group's Bank Borrowings and MTN Overview



PACRA is seeking your support for the restructuring of the Group together with the financial lenders.

(1) For the purpose of this presentation we have illustrated S\$100 million MTN as US\$75million MTN

## Development with Lenders and Investors

#### **Investors**



Ongoing discussions with potential investors on the investment amount

Potential investors have indicated that they will only invest with a condition of successful debt restructuring (bank borrowings and Notes)

#### **Lenders**



Lenders' Meeting was held on 22 August 2017

Lenders have been appraised of PACRA's financial position and discussions on debt restructuring options are still ongoing

# Consequences of Acceleration

### **Estimated Outcome Statement**

#### For Illustration Only

**Estimated recovery for Unsecured Creditors** 



The estimated recovery of 0% for unsecured creditors is due to the following:

- Majority of the group's vessels has been pledged.
- Extensive exposures on the corporate guarantees provided to the Lenders.
- PACRA is unlikely to receive any returns from the investments in subsidiaries.

**Estimated recovery for Noteholders (unsecured)** 



The estimated recovery of 4.3% for Noteholders relates to the S\$4.3m (approximately US\$3m equivalent) of cash in the Escrow Account, if attributable to Noteholders.

# What to Expect Next?

## What to Expect Next?

- MTN coupon is due on 28 February 2018;
- We noted S\$4.3 million in the Escrow Account which can be used to meet the coupon due on February 2018;
- A Consent Solicitation Exercise ("CSE") needs to be carried out to facilitate the release of the monies in the Escrow Account to meet the coupon due in February 2018; and
- PACRA is seeking your support for the restructuring of the Group together with the financial Lenders.

## What to Expect Next?



Form a steering committee of 3 or more (odd numbers) of Noteholders by December 2017 to have frequent communication and discussion



Informal meeting to be held by mid January 2018
A proposal will be tabled to the Noteholders as soon as possible



Formal CSE planned to be held by late February 2018

# Q&A Session